



# Governing Over the Unexpected



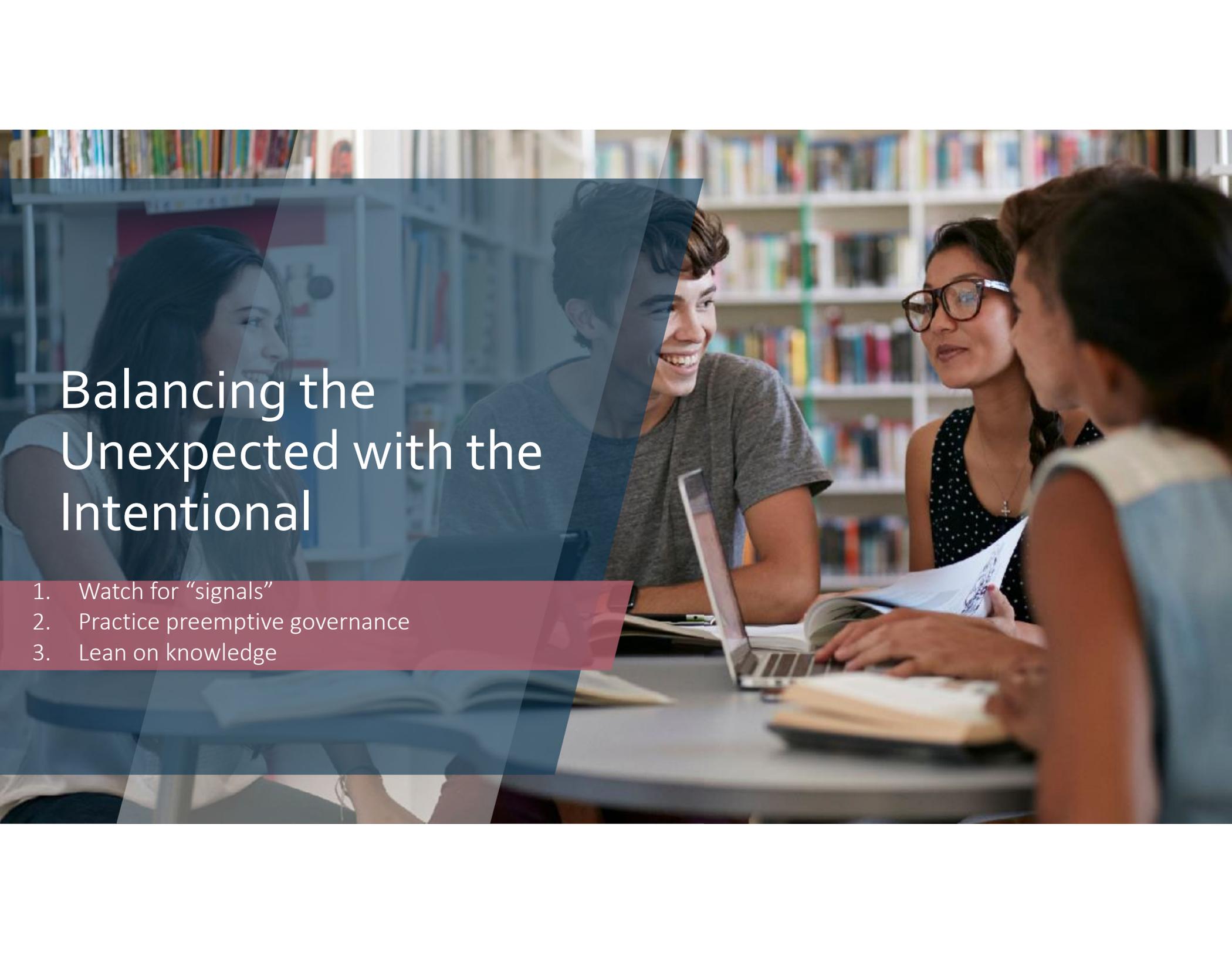
Webinar Series: 2022/2023  
Presented by: Angela L. Irwin, Owner  
AirWin Educational Services, LLC



# Brief Overview of Sessions

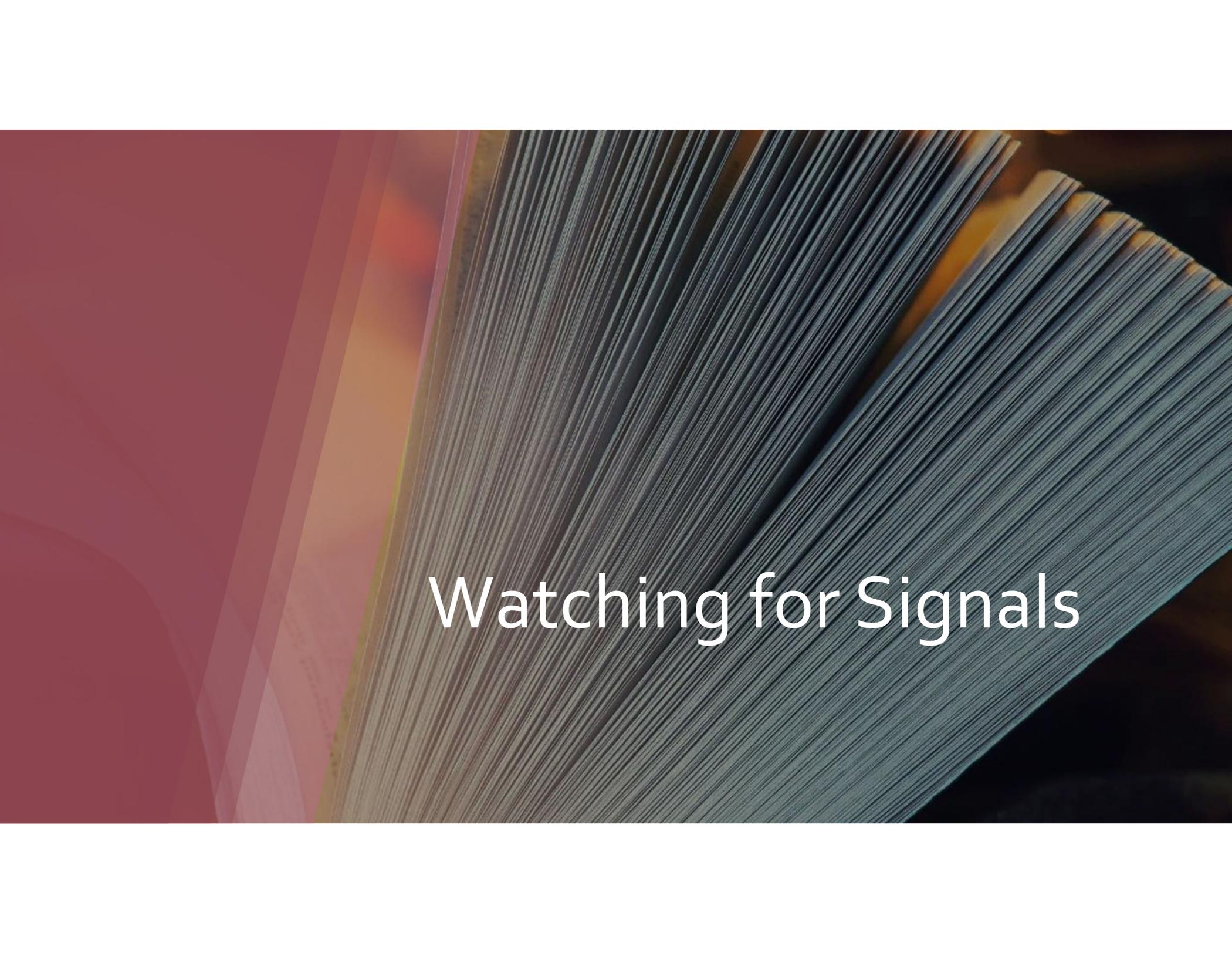


Refresher on 2022/2023 Webinar Series



# Balancing the Unexpected with the Intentional

1. Watch for “signals”
2. Practice preemptive governance
3. Lean on knowledge

The image features a stack of papers or documents, viewed from an angle, creating a sense of depth and texture. The papers are light-colored, possibly off-white or light blue, and are stacked in a way that shows the edges of many pages. The background is a gradient of colors, transitioning from a deep red on the left to a bright orange and yellow on the right. The overall composition is dynamic and modern.

# Watching for Signals

## Signals – Identifying Them:

- Red flag issues
- Governance intuition – be attentive to this!
- Educational “landscape” issues
- Community conversation

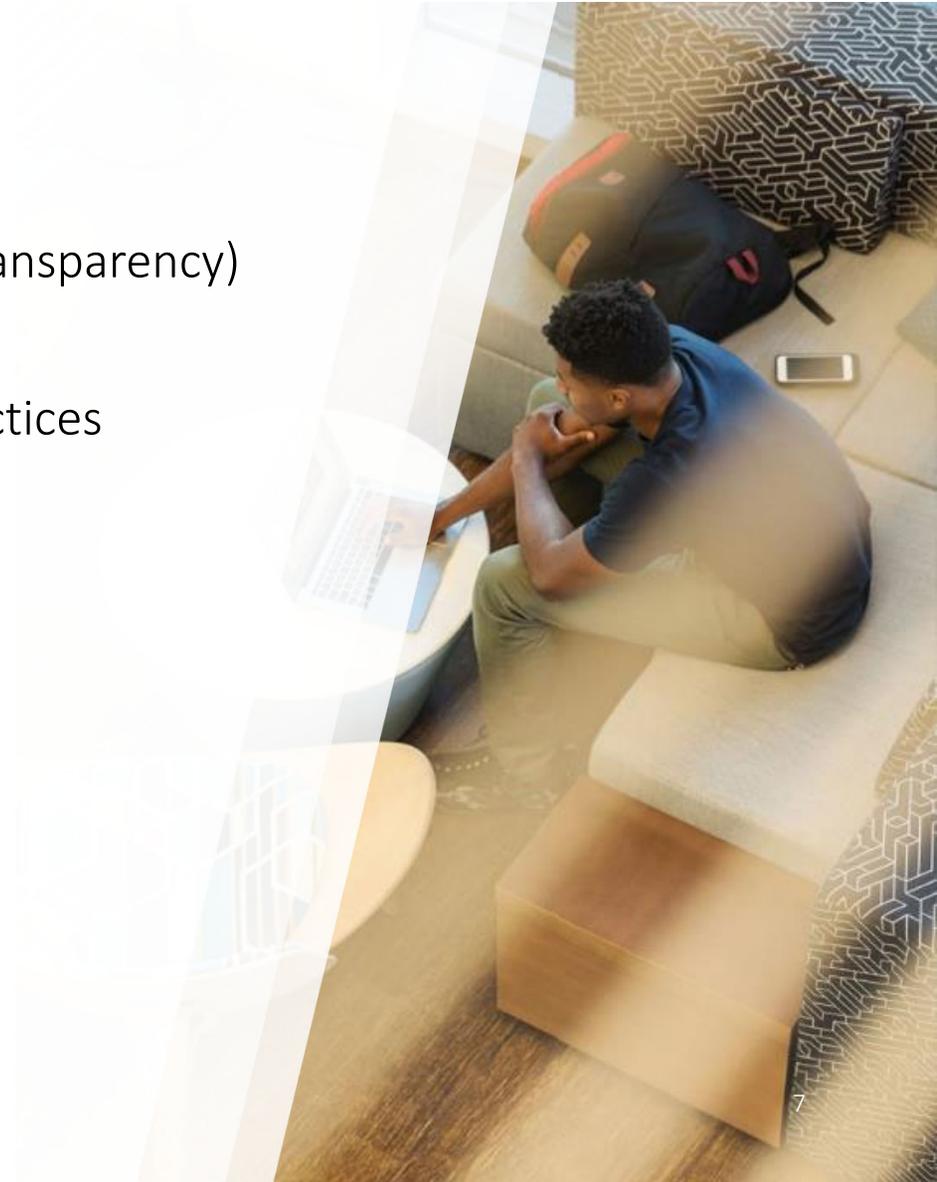




# Practice Preemptive Governance

## Preemptive Governance:

- Clear expectations (i.e. roles, communication, transparency)
- Establish goals
- Ensure consistent use of processes/systems/practices
- Govern with policy
- Ask wise questions
- Build an effective board team

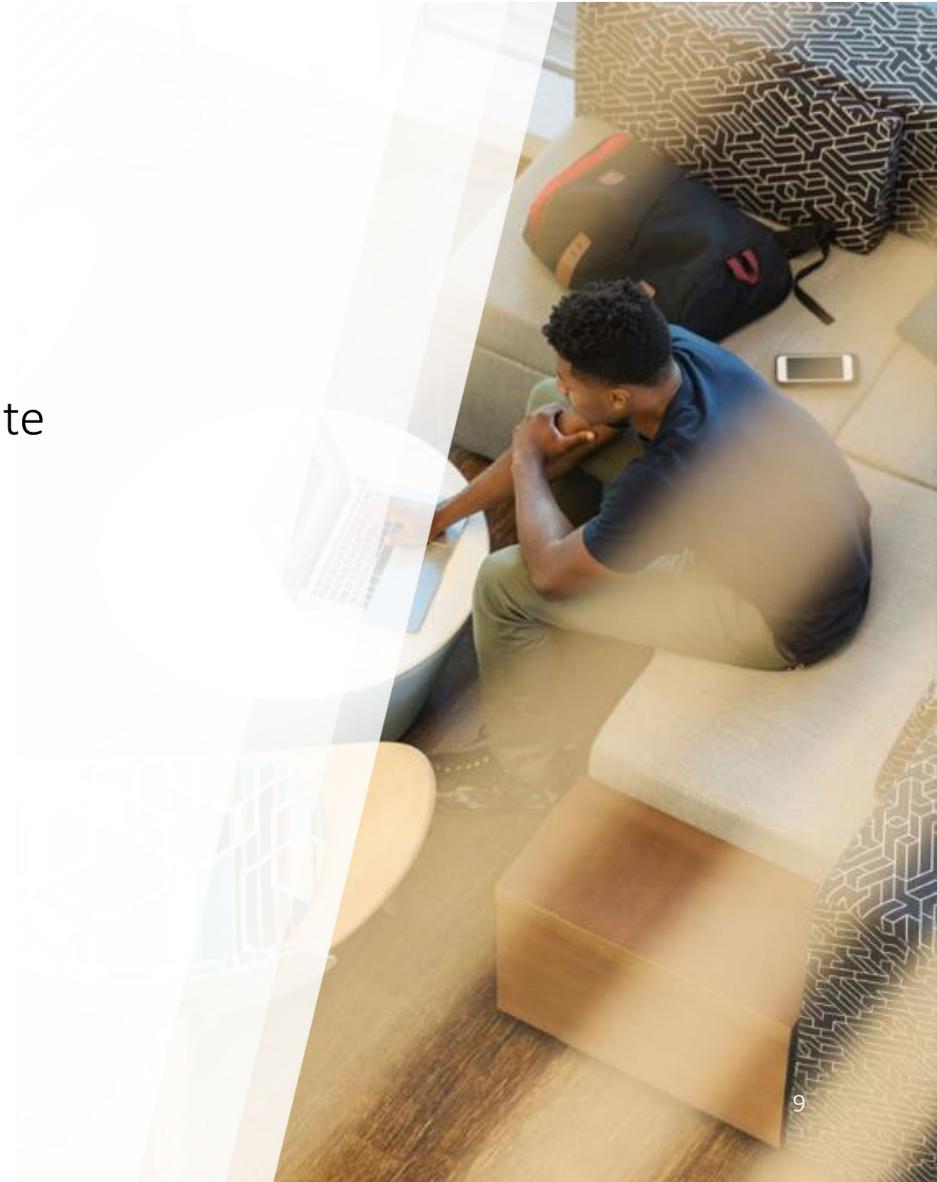


The image features a stack of books, with the pages of the top book fanned out, creating a sense of depth and texture. The background is a gradient of warm colors, transitioning from a deep red on the left to a bright orange on the right. The text "Lean on Knowledge" is centered over the books in a clean, white, sans-serif font.

Lean on Knowledge

## Lean on What you Know:

- Be confident in your board role
- Reflect on past experiences
- Refer to board policy as necessary and appropriate
- Base ultimate decisions on facts and reality
- Recognize when to involve legal counsel





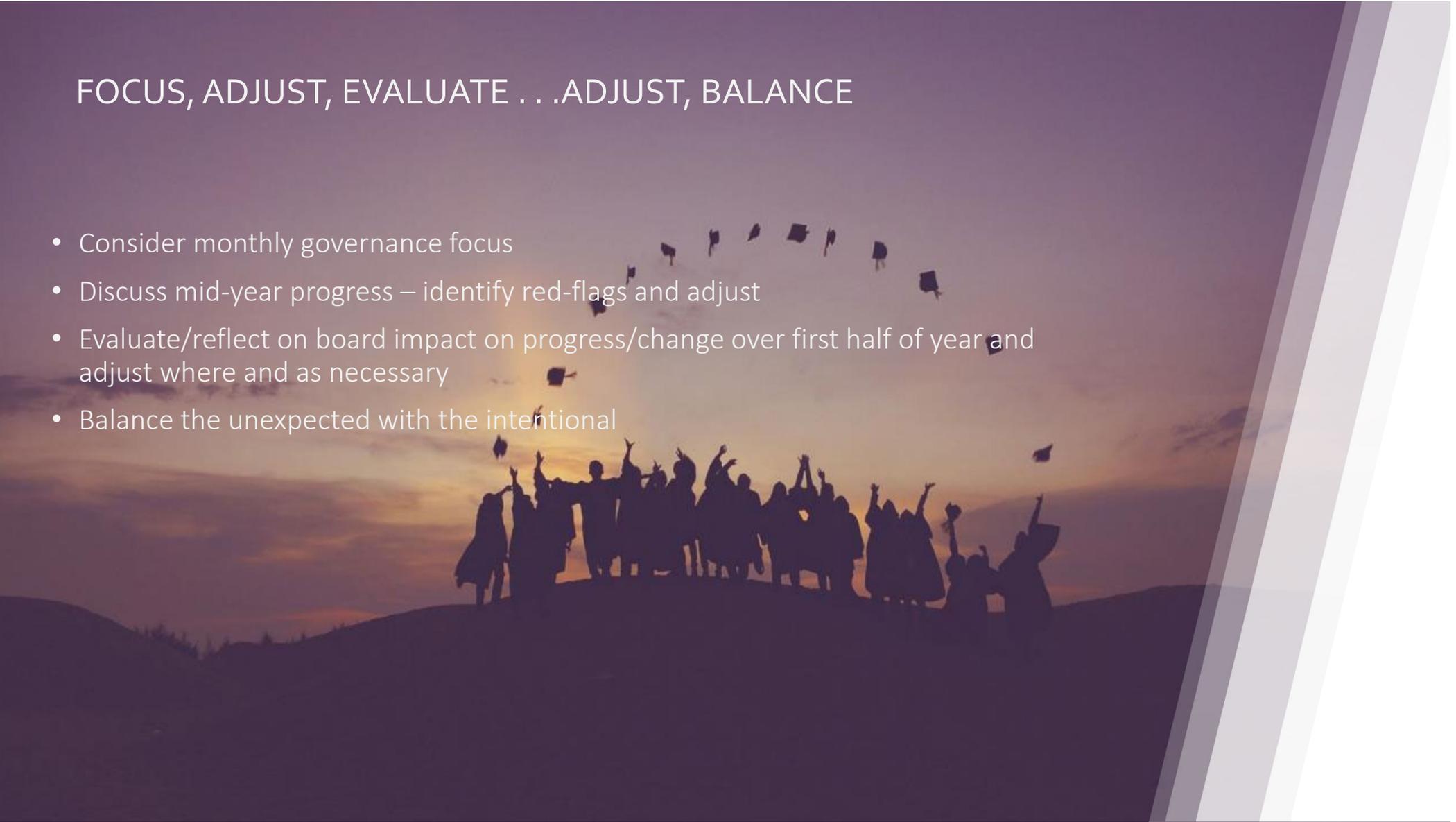
*“Unexpected events can set you back or set you up. It’s all a matter of perspective.”*

*Mary Anne Radmacher*



## FOCUS, ADJUST, EVALUATE . . .ADJUST, BALANCE

- Consider monthly governance focus
- Discuss mid-year progress – identify red-flags and adjust
- Evaluate/reflect on board impact on progress/change over first half of year and adjust where and as necessary
- Balance the unexpected with the intentional



# THANK YOU



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